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Chairman's foreword

Paul Dreschler CBE • Chairman



The word polycrisis was popularised at the World Economic Forum at the start of 2023 in relation to shortages of food, water, metals and minerals. That is only one dimension as geopolitical conflicts reached new highs and technology progress intensified cyber security threats and the challenges and opportunities of generative Al. This is the context in which world trade must operate and adapt rapidly to disrupted global supply chains.

International trade is a significant enabler and catalyst for economic growth and prosperity across the world. ICC both in the United Kingdom and on the global stage, stands uniquely positioned as a beacon of advocacy, policy innovation, and dispute resolution, with unparalleled international reach and influence.

The focus on the multilateral trading system intensified over the past year, especially with the upcoming WTO Ministerial Conference in early 2024. ICC's advocacy efforts have been vigorous, advocating for reforms to enhance and modernise the WTO while navigating crucial discussions, such as extending the moratorium on customs duties on electronic transmissions. It's clear that increased involvement in international forums and emerging markets, particularly in Africa, India, and Indonesia, is essential to promote fairness and equity in the global economic landscape. We cannot afford to overlook the significance of the multilateral trading system.

Closer to home, it's gratifying to witness our continued leadership both nationally and internationally in the development of a more affordable, efficient, and simpler trading system. I am pleased about the implementation of the

Electronic Trade Documents Act, marking a significant milestone after five years of dedicated work by ICC United Kingdom and colleagues across business, government and universities globally. This underscores our commitment to simplifying and expediting global trade processes. Given that 60% of global trade finance and 80% of bills of lading are governed by English law, this reform stands as the most substantial legal advancement thus far in transitioning to a fully digital trading system. It's an accomplishment that all involved should take pride in.

Through trade and dialogue, we uphold the timeless values of cooperation and mutual understanding, paving the way for a more interconnected and harmonious world."

I would like to take this opportunity to extend my thanks and appreciation to several long-serving ICC United Kingdom Board members who concluded their tenure in 2023: Steve Varley, John Beechey, Baroness Bertin, Louise Kingham and Nora Senior, who was replaced by BCC's Director General, Shevaun Haviland. We were delighted to announce four new Board members from 2024: Bina Mehta, Ademar Comiskey, Gwynne Masters and Sally Jones — all reflecting ICC's brand to attract exceptional talent from across our member constituencies.

To our members and sponsors, I express sincere appreciation for your unwavering support, strong engagement and invaluable expertise.

On behalf of the Board I would like to recognise the dedication and hard work of our team amidst challenging circumstances in ensuring another successful year for ICC.

These are times when the voices for international trade are needed more than ever to champion the role of international trade in fostering peace and prosperity. Through trade and dialogue, we uphold the timeless values of cooperation and mutual understanding, paving the way for a more interconnected and harmonious world.

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Executive summary

Chris Southworth • Secretary General



As an international institution, ICC provides an impartial convening forum in which to work with the international business community to shape frameworks, implement practical solutions and promote international best practice. All the big-ticket challenges we face today require international collaboration, whether the climate crisis, reversing biodiversity loss, ensuring we have a fair and transparent tax system or modernising the way we trade. It is through engagement and consensus building that we stand the best chance of delivering the kinds of solutions we need if we are solve these issues and ensure solutions work for everyone. Only ICC provides the ability to do this at a truly global scale.

ICC's new Rules on Combating Corruption, guidance on antitrust litigation practices and Principles for Sustainable Trade and are really good examples of the role ICC plays as an international rule maker, standard setter and promoter of good governance for business. Similarly, ICC's holistic framework for WTO reform ahead of MC13 and open letter to climate ministers ahead of COP28 are good examples of how we work together across our international network to amplify the voice of our members at international decision-making fora.

We were delighted to receive such positive feedback from the arbitration, digital trade, and sustainability conferences and really pleased to see more corporates engaging with ICC through the year. Government engagement continued to increase, particularly on trade digitalisation where we are now working in multiple geographies with over 60 foreign governments. We also published three widely received best practice reports during the year with a sustainable global value chain toolkit and two digitalisation reports, 'Making UK-Thai trade cheaper, faster, simpler' and 'Seizing the moment: Unleashing the potential of trade digitalisation'.

It was great to see a return to face-to-face policy committee meetings, get back to networking with members again and see a return to UK delegations at the WTO Public Forum and COP28. We continued to maintain a regular presence in the media as a pragmatic voice for international business on the issues that matter, making the case for trade and standing up for ICC's mission priorities on open, cross-border trade.

It is through engagement and consensus building that we stand the best chance of delivering the kinds of solutions we need."

With the Electronic Trade Documents Act now in force, we are off the start line and the hard work begins to implement the law and begin removing paper from trade system. We are the first G7 country to navigate how we do this, we are under close scrutiny with few precedents to guide us. The role of the Centre for Digital and Innovation has never been more important as the honest broker to industry and government.

2023 was another financially challenging year with a combination of rising overhead costs, international politics impacting membership and delays in the implementation of the UK Single Trade Window all impacting performance and so requiring some restructuring. Despite this, the team demonstrated their ingenuity and teamwork in delivering impactful work and influencing the policy agenda. Whilst we will need to keep a close eye on costs we continue to work hard to deepen our work with members, win new members and improve the way we work and strengthen collaborations the rest of the ICC network and our partners and alliances in the UK.

Governance



Board

The Board is responsible for overseeing the governance of ICC United Kingdom and is supported by three subcommittees: Finance, Policy & Network and Nominations & Governance. The Board liaises with the ICC Chairmanship and ICC Executive Board.

CHAIR

Paul Drechsler CBE, Chairman

MEMBERS

Vindi Banga, Partner, Clayton Dubilier & Rice

John Beechey CBE, Beechey Arbitration

Baroness Gabrielle Bertin, Member, House of Lords

Lord Karan Bilimoria CBE DL, Member, House of Lords

Natalia Bottomley, Partner, KPMG

Sir Douglas Flint CBE, Chair, Standard Life Aberdeen

Sir Simon Fraser GCMG, Founder & Managing Partner of Flint Global Ltd

Shevaun Haviland, Director General, British Chambers of Commerce

Professor Juergen Maier CBE FRS, Chair, Digital Catapult

Harold Matovu KC, Barrister and King's Counsel at Brick Court Chambers

Christopher Saul, Managing Director, Christopher Saul Associates

Stephen Varley, Global Vice Chair, Sustainability, Ernst & Young

Finance Committee

The Finance Committee is responsible for overseeing financial affairs including overseeing and setting budgetary priorities.

CHAIR

Natalia Bottomley, Partner, KPMG

MEMBERS

Christopher Saul, Christopher Saul Associates

Chris Southworth, Secretary General

Nominations & Governance Committee

The nominations and governance committee oversee the appointment of Board members to the ICC United Kingdom Board and representation at global level.

CHAIR

Paul Drechsler CBE, Chairman

MEMBERS

Christopher Saul, Managing Director, Christopher Saul Associates

Stephen Varley, Global Vice Chair, Sustainability, Ernst & Young

Governance



Policy & Network Committee

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The Policy & Network Committee is a subcommittee to the Board, responsible for overseeing network affairs including the ICC value proposition. This committee liaises with its counterpart at the ICC Secretariat.

Linklaters

| CHAIR | Deloitte | Lloyds Banking |
|------------------------------|------------------------------------|-----------------------|
| Paul Drechsler CBE, Chairman | Diageo | Mayer Brown |
| MEMBERS | Ernst & Young | Norton Rose Fulbright |
| 39 Essex Chambers | Eversheds Sutherland | RBS |
| Allen & Overy | Fieldfisher | Santander |
| ArbDB Chambers | Freshfields Bruckhaus Deringer LLP | Shell |
| Anglo American | Glencore | Simmons & Simmons |
| Ashurst | Gowling WLG | Slaughter & May |
| Baker & McKenzie | GSK | Standard Chartered |
| Barclays | Herbert Smith Freehills | Twenty Essex |
| ВР | Hogan Lovells | Unilever |
| British American Tobacco | HSBC | Vodafone |
| Bryan Cave Leighton Paisner | HSF | White & Case |
| ВТ | Japan Tobacco International | |
| Clyde & Co | KPMG | |
| CMS | Latham & Watkins | |
| | | |

Representation at scale

Founded in 1919, post WWI, to establish an international rules-based framework for international business, promote prosperity and security.

We have been convening and connecting business to influence world trade for over 100 years, including contributing to and supporting the creation of the United Nations, helping instigate the creation of the Global Agreement on Tariffs and Trade (GATT), Global Agreement on Tariffs on Trade and Services (GATTS) and the World Trade Organization (WTO).

UN Observer Status

G20 Network Partner

We have been involved in the G7 from it's inception and helped instigate the creation of the B20

The ICC International Court of Arbitration, launched in 1923 provided a global mechanism to settle international disputes

ICC Incoterms[®], launched in 1936 provided the first rule book for buyers and seller of goods

ICC rules underpin \$25 trillion of world trade

Business focal point to UNFCCC for climate negotiations

Strategic partner to the WTO, WHO

ICC Digital Standards Initiative is the coordinating body for digitalising world trade

ICC Banking Commission is the self regulating body for global trade finance



Internationally, ICC represents 45 million companies of all sizes and sectors in 170 countries

In the UK ICC represents:

- Some of the largest, most successful international companies with supply chains across 170 countries
- The largest pool of arbitrators at the ICC International Court of Arbitration
- One of the largest group of trade financiers inputting into ICC Banking Commission rule making

As the institutional representative of over 45 million businesses in almost 170 countries, ICC is uniquely positioned to leverage private-sector expertise and insights to deliver practical solutions to interconnected challenges.

We act as the primary voice of the real economy in a range of intergovernmental organizations—from the United Nations to the World Trade Organization—championing the needs of local business in global decision making.

Our business-centric but purpose-led approach to external engagement provides us with the credibility and integrity needed to build trusted and influential relationships with policymakers across the world.

The convening power of our global network enables us to set rules and standards that facilitate over \$17 trillion dollars in trade each year — as well as providing tailored products and services that directly address the real challenges faced by businesses operating internationally.

We also provide the world's premier private global dispute resolution services, leveraging ICC's unique independence, integrity, and expertise.





















ICC was founded on the principle of promoting peace and shared prosperity for all through trade

Vision

Today we believe trade must work for both people and planet, this means:

- Promoting an inclusive, sustainable, secure and transparent global trading system
- Providing the rules and standards to support trade for the next 100 years

Mission

- Promote open,cross-border trade
- To develop rules and standards for international business
- Help companies and states settle international disputes

Purpose

- Shaping frameworks
- Promoting international best practice
- Implementing solutions

ICC's membership benefits

G7 ITALIA ICC represents the voice of business at intergovernmental level as a strategic partner to the UN, G7/G20, the WTO working alongside national business organisations. This includes rule making and standard setting for international business as well as advocacy to governments and institutions.



ICC's network of local, national and international business organisations, business experts and wider stakeholders including governments and international institutions is unparalleled. It provides the opportunity to implement solutions at scale across borders and through global supply chains.

Work within the international community to resolve issues that require common solutions and cross border collaboration such as climate change, biodiversity loss, digitalisation or human rights.

ICC United Kingdom Arbitrator & ADR Database

Incoterms® 2020

ICC Arbitration and Mediation Rules









Trade for **Prosperity**



ICC stands as a beacon of international best practice and responsible business conduct with a unique capability to impartially rally and convene industry, governments, and institutions at a national and international scale to drive positive action.

Engage in, speak at, co-produce and/or sponsor roundtables, webinars and large-scale conferences. Design training packages and share insights through thought leadership articles.

and ADR Conference

Annual Arbitration

International Trade

and Prosperity Week

C4DTI Digital Trade Awards





ICC's global priorities





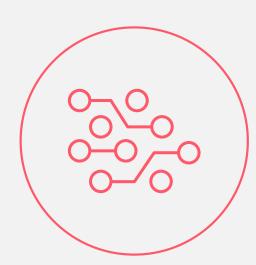
Enabling global trade



Promoting access to justice, integrity and respect for the rule of law



Accelerating sustainability and climate action



Shaping an open, trusted and interoperable digital economy



Strengthening multilateral cooperation

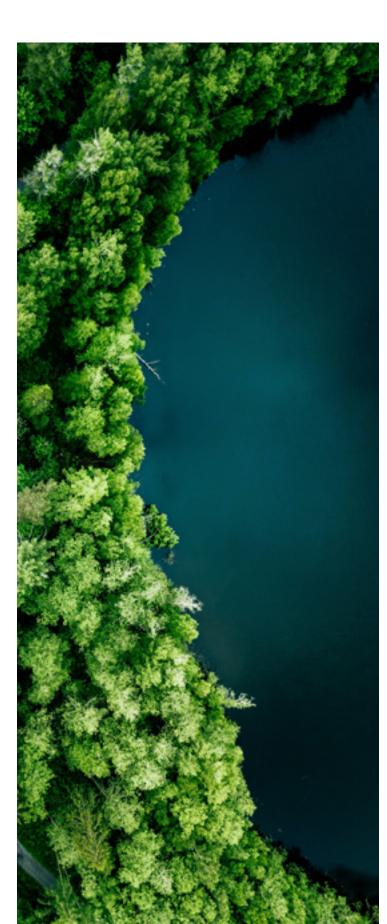
Recognising the severe challenges faced by business as a result of uncertain economic and geopolitical conditions, we are committed to ensuring ICC's policy work informs effective decision making by governments — while providing business the tools they need to facilitate cross-border business and drive sustainable development.

In this context, our global operations are guided by a strategic framework encompassing five defining themes for the future of international business.

ICC United Kingdom's 2023 policy priorities



Sustainability and climate action



Leverage ICC brand as the Official Business and Industry Focal Point of UNFCCC to build coordination and coherence with our convening and influencing power.

Targeted advocacy to COP/UN promoting SDGs as a framework for recovery, supporting the transition to net zero, building carbon market capability and promoting sustainable, climate and green finance solutions

Shaping frameworks

Aligning antitrust policy with sustainability goals

Coordinate business input into COP 28 negotiations

Guidance on carbon pricing

Support the APPG on UN Global Goals to develop a more robust post 2030 SDG agenda

Support ICC/government efforts to agree a standardized approach to ESG reporting

Implementing solutions

Provide an ICC toolkit to enable corporates to transition to sustainable GVCs — case studies, legal clause, SME checklists

Support Government Transition Plan Taskforce

Promote adoption of ICC Sustainable Trade Finance Framework

Promoting international best practice

Educate and promote scalable solutions through International Trade and Prosperity Week

Promote best practice and thought leadership through the Trade for Prosperity publication

Partner with Chancery Lane Project to promote net zero model contract clauses

• Chair: Stuart Bruce, KPMG



Trade finance

The ICC Banking Commission is the largest commission at the ICC and is a leading global rule-making body for the trade finance industry. It produces universally accepted rules and guidelines for international banking practice.

These include documentary credits, forfaiting, demand guarantees, bank payment obligation and dispute resolution that help ensure access to finance and level the playing field.

Shaping frameworks

Work through ICC Banking commission to help policymakers and standard setters create a regulatory framework that facilitates trade finance throughout the world



Implementing solutions

Work through the Centre for Digital Trade and Innovation to implement the Electronic Trade Documents Act 2023, digitalise trade finance paperwork and prepare the ground for the integration of trade finance in real time transactions

Work through the Barclays-Department for Business and Trade Taskforce to

reduce regulatory burden, tackle fraud and duplicate financing and cut

AML/KYC bureaucracy

Promoting international best practice

Ensure trade finance digitalisation is integrated into the Digital Trade

Conference agenda.

Deliver technical seminars and webinars to promote best in class compliance with ICC rules and market standards.

Chair: John Turnbull

ICC United Kingdom's 2023 policy priorities



Arbitration and alternative dispute resolution

The International Court of Arbitration® is the world's leading arbitral institution. Since 1923, we have been helping to resolve difficulties in international commercial and business disputes to support trade and investment.

We promote diversity, transparency and support the UK arbitration community as the largest contributors to the ICC International Court of Arbitration.

Shaping frameworks

Work through ICC Arbitration & ADR commission to provide world class rules and standards

Draft and revise ICC's Arbitration, Mediation, Expert, Dispute Board Rules and other forms of dispute resolution rules

Coordinate ICC input into the UK Arbitration Act review

Implementing solutions

Promote ICC arbitration and ADR products and services

Improve diversity and access to ICC Court appointments

Maintain an effective mechanism to nominate UK arbitrators to the Court — Appointments Subcommittee

ICC Arbitration & ADR Database — iccarbitratorsdatabase.uk — open, and inclusive directory of international arbitrators, counsel, mediators and experts that are entitled to act in arbitrations seated in the UK and/or applying English law. Those involved cover a variety of specialisms, legal backgrounds, languages, nationalities, and geographic locations. ICC members can obtain a free enhanced listing.

Promoting international best practice

Promote scalable solutions through Arbitration & ADR Conference and technical seminars/webinars. Call for papers are issued to give ICC members the chance to secure free speaker slots.

Young Arbitrators and ADR Forum — promoting young talent through various events and social gatherings.

- Chair: Ania Farren, Fieldfisher
- Vice-chair: Guy Pendell, CMS
- Vice-chair: lain Quirk KC, Essex Court Chambers



Trade

Our goal is to digitalise 60–80% of world trade by 2026 to make trade cheaper, faster and simpler — all legal barriers removed and rules and standards frameworks in place so data and information can flow unimpeded. We advocate for open, interoperable systems that are agnostic to technology solutions.

We have been at the heart of driving the digitalisation of trade since 2017 and have played a leading role in setting the world on a trajectory to modernise trade and ensure the trading system is fit for purpose for the 21st century. This is nowhere better illustrated than five years of advocacy by ICC United Kingdom leading to the 2021 G7 Ministerial Commitment to remove legal barriers and the Electronic Trade Documents Act 2023.

Shaping frameworks

Work through the ICC Digital Standards Initiative to digitalise 60–80% of world trade by 2026.

Co-Chair the B2B Cluster-led Legal Reform and Digitalisation Working Group of The Commonwealth Connectivity Agenda.

Support the work of the Department for Business and International Trade, Cabinet Office Interoperability Working Group, Single Trade Window and UK National Trade Facilitation Committee to digitalise UK trade corridors, borders and government systems.

Implementing solutions

Work through the Centre for Digital
Trade and Innovation to implement the
Electronic Trade Documents Act 2023,
digitalise paperwork and prepare the
ground for the integration of trade
finance in real time transactions.

Design and develop a reliable systems framework to deliver the provisions of the Electronic Trade Documents Act 2023.

Launch a corporate-led digitalisation taskforce to digitalise UK global supply chains. Commission research and deliver test pilots to help make the case for trade digitalisation.

Promote the corporate adoption of legal entity identifiers.

Input into the ICC Working Group on model digitalisation contract clauses.

Promote the C4DTI Legal Assistance Taskforce to support legal reforms in low to middle income countries.

Promoting international best practice

Deliver C4DTI Digital Trade Conference & Awards

Deliver Trade for Prosperity publication — trade digitalisation edition

Deliver Electronic Trade Documents Bill gala event

Chair: Sophie Rice, Haleon

Key global achievements in 2023





Enabling global trade

ICC advocacy was pivotal in securing major amendments to the regulatory treatment of trade finance assets in the European Union — setting a precedent for anticipated regulatory change in other jurisdictions.

Secured new commitments on policy/legal reform to facilitate trade digitalisation from the G20.



Promoting access to justice, integrity and respect for the rule of law

Built knowledge and capacity to strengthen dispute infrastructure globally with the launch of the ICC Advanced Arbitration Academies in Asia, Eastern Europe, Latin America and North America.

Paved the way for more disability inclusion initiatives in the world of international arbitration and ADR with the launch of an ICC guide on Disability Inclusion in International Arbitration and ADR.

Revised the flagship ICC Code on Combatting Corruption, launched at a major United Nations summit in December.

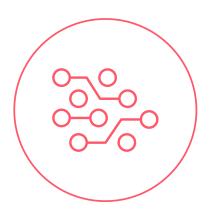


Accelerating sustainability and climate action

Hosted the central business pavilion at COP28 and the first-ever dedicated trade zone at a United Nations climate summit in partnership with the World Trade Organization.

Contributed to SME capacity building on green trade and provided free access to SME360X assessment solution to guide smaller businesses through the measurement, understanding and improvement of their environmental impacts.

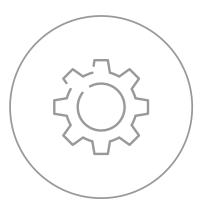
Updated framework to enable banks and corporates to grade the sustainability profile of trade transactions, released at COP28.



Shaping an open, trusted and interoperable digital economy

Following a pilot phase, the world's first fully digital ATA Carnet was used to complete an entire customs journey using the digital ATA Carnet system pioneered by ICC.

Provided digital trade training to digital trade professionals from more than 35 countries across 10 industries via the ICC Certificate in Digital Trade Strategy.

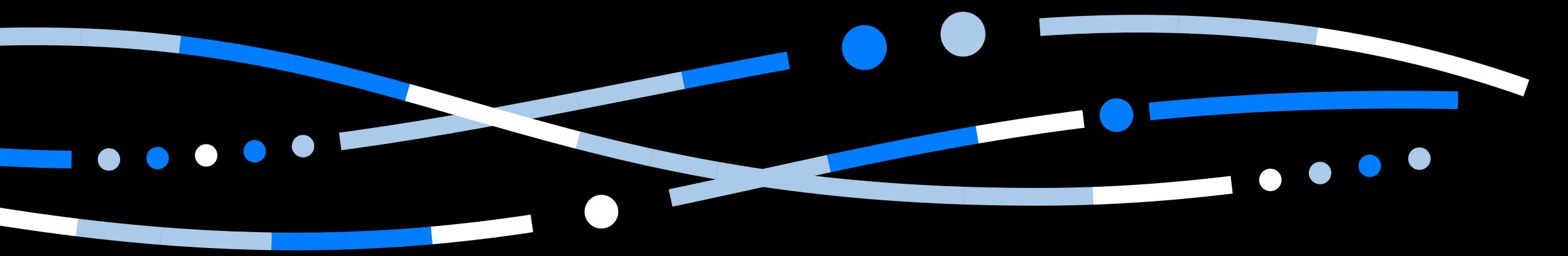


Strengthening multilateral cooperation

Led representation of global private sector in major United Nations negotiations on climate, plastic pollution, biodiversity and cybercrime.

Brought together over 1,400 business leaders and policymakers from more than 570 organisations across 117 countries at the World Chambers Congress, securing commitment to multilateralism for peace and prosperity in the Geneva Manifesto.

Top UK contributions



A new ero

After more than five years of advocacy, the Electronic Trade Documents Act (ETDA) was enforced in September 2023, marking a significant milestone in trade modernisation and digital transformation.

The ETDA is a game-changing piece of law not just for the UK but also for world trade.

The act will enable companies to finally remove all the paper and inefficiency that exists in trade today and ensure that future trade is far cheaper, faster, simpler and more sustainable. This presents a once in a generation opportunity to transform the trading system and help us drive much needed economic growth."

Top UK contributions



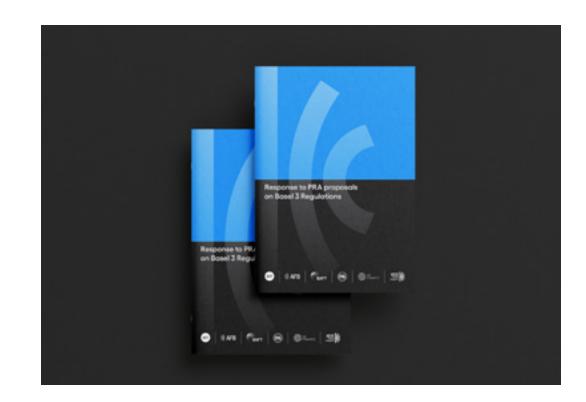
Seizing the moment report released

Following its launch in 2022, the UK's Centre for Digital Trade & Innovation published its groundbreaking report 'Seizing the moment: Unleashing trade digitalisation potential', which for the first time sets out the tangible benefits of the Electronic Trade Documents Act and the opportunities this offers international trading companies through 16 international case studies covering UK imports and exports, digital transactions across other jurisdictions, delivering a paperless trade ecosystem, and innovations in trade finance.

Accelerating sustainability and climate action

The toolkit for delivering sustainable global value chains was launched at the Sustainability Conference, ahead of our delegation to the COP28. The toolkit shares business insights, knowledge, and tools to support a green transition, by focusing on key sustainability and environmental topics. It is designed to be a resource for businesses seeking to embed sustainability as a core component in operations.





Prudential Regulation Authority Basel 3.1 Reforms

Led the advocacy alongside UK Finance, BAFT, ITFA, the Association of Foreign Banks and the Association of Corporate Treasurers on the Prudential Regulation Authority proposals regarding the Basel 3 Regulations, making the case for a regulatory framework that supports access to trade finance.



Promoting international best practice

3,000 experts across 100 countries accessed our conferences in 2023 with significant growth in corporate speakers and attendance. Our external engagement remained strong with more than 40 top-tier media hits across the international media and more than double trade and national media articles.





Electronic Trade Documents Act Gala Reception







Trade Documents
Act Gala
Reception, hosted by
ICC member Norton
Rose on 21 September,
marked a pivotal
moment in history,
drawing over 150
guests from industry
and government.

This event symbolised the culmination of five years of advocacy led by ICC United Kingdom, ITFA and many others. Undoubtedly, the Electronic Trade Documents Act stands as our organisation's single most important achievement in its 102-year legacy, heralding a new era for UK trade. By paving the way for digitalisation, this legislation propels us towards a future where trade is not only more efficient but also more sustainable. As we embark on the implementation phase, we extend our gratitude to all those who contributed to this transformative journey, shaping a trading system fit for the demands of the 21st century.

Looking ahead to 2024

ICC United Kingdom supports the five global strategic themes through its strategy roadmaps. We align our strategic priorities to those where we can add most value, reflecting our strengths as the UK.

Trade

Making trade cheaper, faster, simpler and more sustainable.



Shaping frameworks

Work through the ICC Digital Standards Initiative to provide interoperable digital laws, rules, standards worldwide

Continue to work with the international institutions to promote a multilateral approach to trade digitalisation — G7/20, WTO, Commonwealth

Implementing solutions

Implement Electronic Trade Documents Act — make the case to digitalise systems, borders, trade corridors

Scale up supply chain digitalisation through Corporate Digitalisation Taskforce

Deliver training, research and pilots to educate and inform business on the benefits

Promoting international best practice

Promote scalable solutions through C4DTI Digital Trade Conference and Awards

Provide articles and thought leadership for Trade for Prosperity publication — trade digitalisation edition





Sustainability

Making sustainability and climate action everyone's business

Shaping frameworks

Support the APPG on UN Global Goals to develop a more robust post 2030 SDG agenda

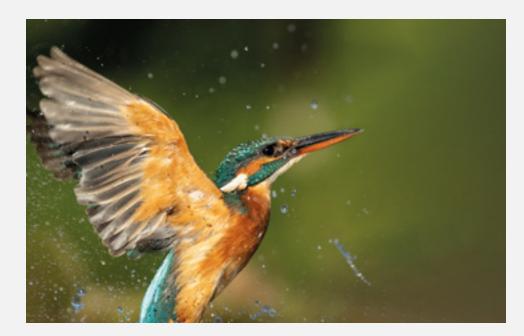
Support ICC Commission goals and objectives

Coordinate business input into COP 29/16 negotiations

Implementing solutions

Identify, commission and publish relevant research report

Make the case to improve ESG reporting through digitalising global supply chains and data integration



Promote adoption of ICC Sustainable Trade Finance Framework

Promoting international best practice

Educate and promote scalable solutions through International Trade and Prosperity Week

Provide articles and thought leadership for Trade for Prosperity — Sustainability edition

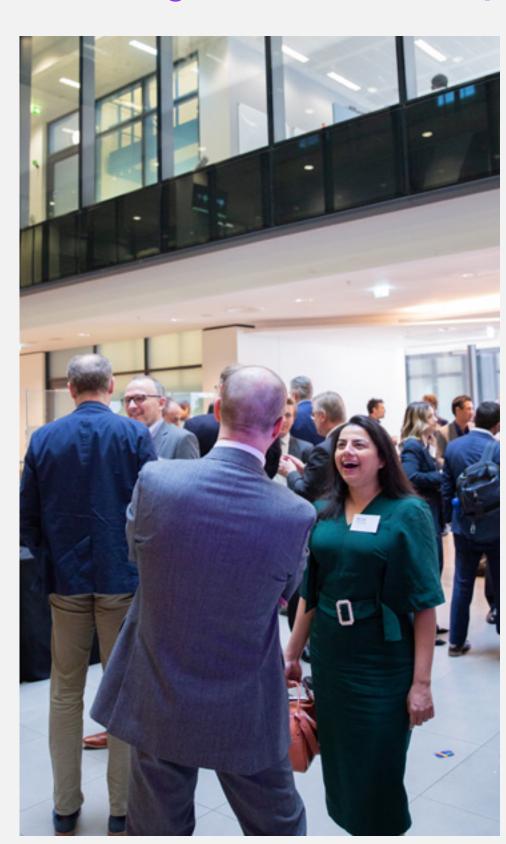


Looking ahead to 2024



Arbitration

Promoting international best practice



Shaping frameworks

Work through ICC Arbitration & ADR commission to provide world class rules and standards

Implementing solutions

Promote ICC products and services

Improve diversity and access to ICC Court appointments — UK Arbitrator Database

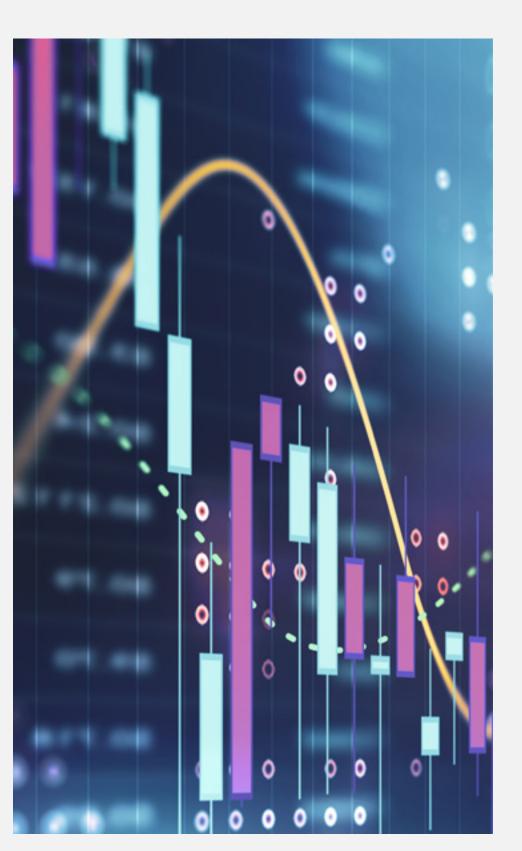
Maintain an effective mechanism to nominate UK arbitrators to the Court — Appointments Subcommittee

Promoting international best practice

Promote scalable solutions through Arbitration & ADR Conference

Trade finance

Making trade finance cheaper and more accessible



Shaping frameworks

Work through ICC Banking Commission to provide world-class rules and standards

Implementing solutions

Scale up utilisation of new digital instruments — implementation of Electronic Trade Documents Act

Conclude ICC-Barclays-DBT Taskforce and present recommendations to government

Support fraud working group — implement MonetaGo invoice fraud solution across UK trade banks

Support Digital Assets legislation through Parliament with Law Commission

Promoting international best practice

Ensure trade finance community are part of Digital Trade/Sustainability conferences

Ensure trade finance community are inputting into Trade for Prosperity publications

Deliver two peer-to-peer masterclasses on compliance agenda

Our members



20 Essex Street 3 Verulam Buildings 36 Stone 39 Essex Chambers 4 Pump Court Chambers (Judgment LTD) 4 Stone Buildings • 6 Pump Court Chambers ACCA Advertising Standards Authority Alexander Gunning Allen & Overy LLP Ana Stanic Andrew Aglionby Anglo American PLC Anne Riley ArbDB Arqit Limited Ashurst LLP Association Of Foreign Banks Babatunde Ogunseitan BAE Systems PLC Baker & McKenzie LLP

Banco Bilbao Vizcaya Argentaria

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| Bank of America N.A |
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| Bank of China |
| Bank Sepah International PLC |
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| BeecheyArbitration |
| Ben Beaumont |
| Bird & Bird |
| Bolero International LTD |
| BP International LTD |
| Brick Court Chambers |
| British American Tobacco |
| British Arab Commercial Bank |
| British Argentine Chamber of Commerce |
| British Chambers of Commerce |
| British Foreign Policy Group |
| British International Freight Association |
| Bryan Cave Leighton Paisner LLP |
| BT Group PLC |
| Camara de Comercio Argentino Britanica |

- - Carbon Clean Cargo X CDC Group PLC CDN Consular Services Limited CDP CEERISK Consulting Limited Centre for Applied Sustainable Transition Law (CASTL) Centre for Commercial Law Studies (Queen Mary, University of London) Centre of Construction Law and Dispute Resolution KCL Certis International LTD Ceviant LTD Charles Marquand Christian Hay Christopher Vajda KC Citigroup City Law School (City University London) Cleary Gottlieb Steen & Hamilton LLP Clyde & Co LLP Clydesdale Bank PLC CMS Cameron McKenna LLP COBCOE Conde Nast

| Confederation of British Industry |
|---|
| Contour |
| Corporate Liquidity Partners |
| Côte d'Ivoire Chamber of Commerce in Great Britain |
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| Crown Office Chambers |
| Cumbria Chamber of Commerce |
| Curtis, Mallet-Prevost,Colt & Mosle LLP |
| Daniel Wilmot |
| Debevoise & Plimpton LLP |
| Dechert LLP |
| Deloitte LLP |
| Demica LTD |
| Deutsche Bank AG |
| Diageo PLC |
| DLA Piper |
| Duncan Bagshaw |
| ED&F Man Holdings LTD |
| Edinburgh Chamber of Commerce |
| Elitsa Garnizova (The London School of Economics and Political Science) |

Emirates NBD Bank

Our members



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| HSBC Holdings PLC |
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| IBM United Kingdom LTD |
| ICAEW Chartered Accountants |
| Inclusive Competition Forum |
| Incorporated Society of British Advertisers |

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